



Alliance for Language Technologies

ACTIVITY REPORT 2024-2025

Launching into Operation

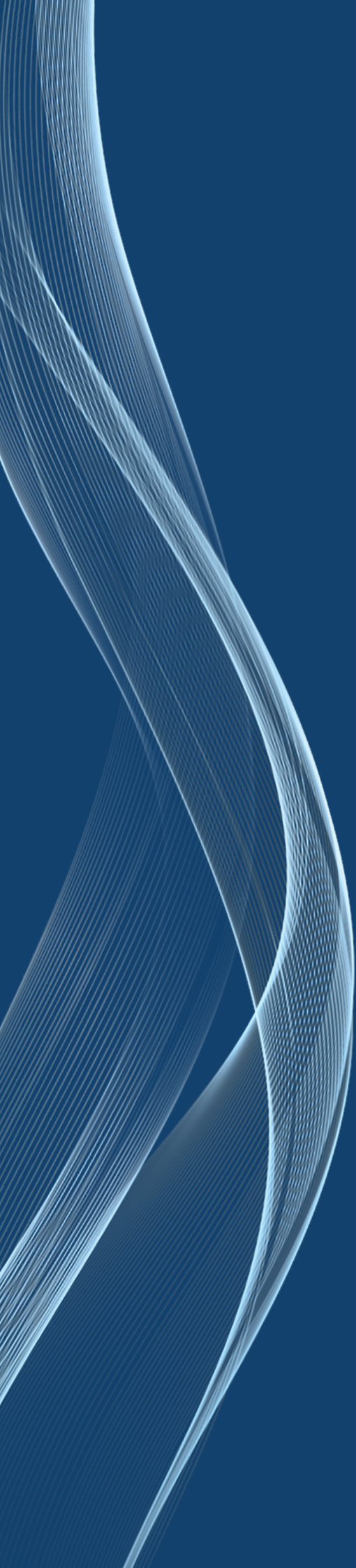


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Foreword from the Chair

*“The members bring
legitimacy, expertise,
resources, and a diversity of
perspectives that are
essential to its mission.”*



It is a great pleasure to introduce the Alliance for Language Technologies (ALT-EDIC)'s first Activity Report, covering both calendar years 2024 and 2025. This financial year was one of construction, mobilisation, and transition from ambition to implementation. It confirmed the relevance of the collective effort undertaken by Member States, institutions, research organisations, companies, and public actors to strengthen Europe's capacity in language technologies.

The year 2025 marked a significant step forward in the development and consolidation of language technologies at the European level. Across research, infrastructure, policy, and practice, the EU's multilingual digital ecosystem has expanded in scope and ambition, driven by a growing recognition that linguistic diversity is both a defining characteristic and a strategic asset of the European Union. The developments outlined in this report reflect a landscape in which institutional frameworks have matured, flagship projects have commenced, and Member States have demonstrated increasing engagement with the shared mission of ensuring that Europe's languages are well served in the age of artificial intelligence.



2024-2025 was an important period for the consolidation of the ALT-EDIC. It welcomed new members, broadening its base and reinforcing the shared European character of the initiative. The members bring legitimacy, expertise, resources, and a diversity of perspectives that are essential to its mission. Their engagement ensures that the Alliance remains grounded in real needs: those of Europe's languages, public administrations, research communities, technology providers, and citizens.

It was also particularly rewarding to see the project proposals we prepared in 2024 take shape in 2025, alongside the broader work undertaken by the founding partners and the coordination team during the preparatory phase. This work became tangible as governance structures were put in place, work programmes were refined, collaborations were launched, key personnel were hired, and the first building blocks of the Alliance's operational role began to emerge.

I would like to express my sincere appreciation to ALT-EDIC's Members, the Director, its team, and all those who contributed to this first financial year of operation. Their commitment has allowed the initiative to move from an institutional proposal towards meaningful action. The foundations laid in 2024 and 2025 give us confidence that ALT-EDIC can become an important instrument for Europe's digital, linguistic, and cultural future and sovereignty.

Thibault Grouas, Chair

Foreword from the Director

"All this would not have been possible without the groundwork that started in 2023 and even before."



2024 and 2025 were years of foundations for ALT-EDIC in many respects: institutional, organisational, and human. They also confirmed the importance of the task ahead.

I was deeply honoured to be appointed as ALT-EDIC's first Director. Having started my career in speech technologies and having worked closely with the language technology community across Europe and beyond, I have seen both the remarkable progress of our field and the structural challenges that continue to shape it. Language technologies are no longer a specialist concern or niche research field. They now sit at the heart of artificial intelligence, public services, education, research, industry, culture, and democratic life. Yet Europe's capacity to develop, curate, assess, procure, and govern these technologies, and the data on which they depend, remains fragmented.

ALT-EDIC was created at a turning point, as Europe increasingly recognises that language technologies form part of the strategic infrastructure needed for its digital future. They influence who can access digital services, which languages are supported, how knowledge circulates, and how citizens interact with institutions. At the centre of this infrastructure is data. Without responsibly governed and appropriately shared high-quality data, Europe cannot build or assess the technologies it needs.



Europe's linguistic diversity is an asset that we can build upon. ALT-EDIC's role is to help connect the actors, resources and knowledge needed to make Europe's language data and language technology landscape more coherent, usable and sustainable. In this sense, data can be understood as the fuel of technological development, while evaluation serves as its compass. Researchers and developers make the discoveries; ALT-EDIC's task is to provide part of the critical infrastructure that enables them to do so more efficiently, responsibly and in alignment with European values.

Our first year was centred around building the partnerships, governance structures, working methods, and shared understanding needed for ALT-EDIC to become a useful instrument for Europe's language technology ecosystem. Looking ahead, ALT-EDIC has the opportunity to support a more coherent and capable European language technology landscape: one that strengthens innovation, supports better public-sector decision-making, reinforces Europe's multilingual fabric, and contributes to AI systems that are reliable, accountable, and useful. The work is only beginning, but 2025 has shown that the need is clear, the commitment is real, and the direction is promising.

All this would not have been possible without the groundwork that started in 2023 and even before. I would like to address my deepest appreciation to Thibault Grouas, who steered the creation of the ALT-EDIC, ensured its preliminary operations as interim Director, and offered precious insights, time and support as Chair. I would also like to express my sincere thanks to Juan Martinez Samalea, the first ALT-EDIC Vice-chair, to all ALT-EDIC Members, without which the ALT-EDIC would not exist, to the European Commission, for their broad vision and support, to the ALT-EDIC project partners, for the very good collaboration, and last but not least, to the ALT-EDIC staff, for their excellent work and dedication to the ALT-EDIC mission. I look forward to continuing this work with all these stakeholders towards bringing ALT-EDIC to its full operational capacity at the service of the language technology ecosystem.

Edouard Geoffrois, Director

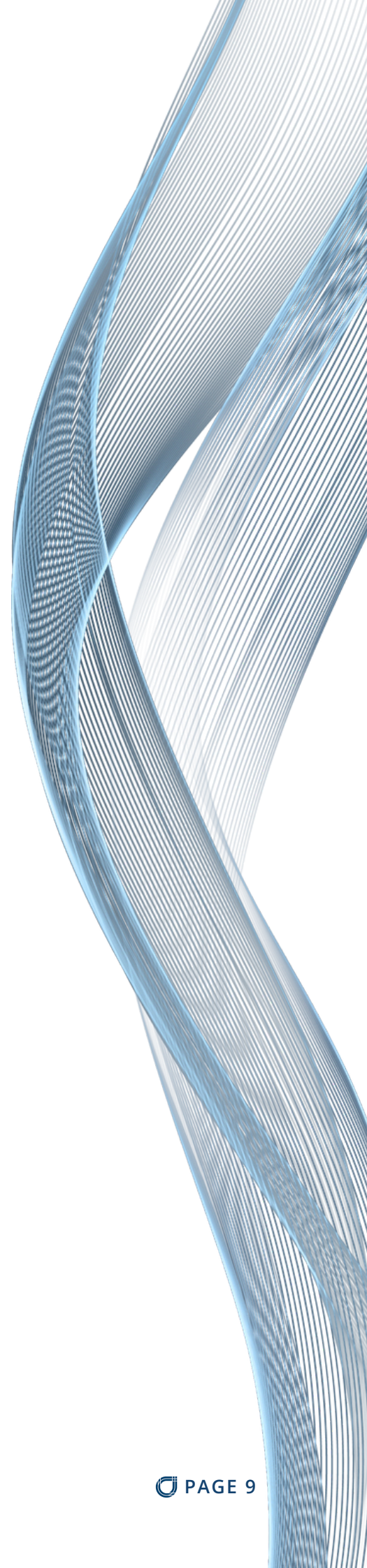
Executive Summary

2025 marked ALT-EDIC's first full year of operation and transition from a newly established European Digital Infrastructure Consortium into an active organisation with a growing institutional, technical, and community role. ALT-EDIC began its operational phase in January 2025 with the appointment of its Director, Edouard Geoffrois. Over the course of the year, the organisation put in place its core governance, administrative, financial, and operational foundations while simultaneously launching major project activities across the European language technology and artificial intelligence (AI) ecosystem.

A central achievement of the year was the rapid development of ALT-EDIC's EU-funded project portfolio. By the end of 2025, ALT-EDIC was coordinating or contributing to four major projects, three of which it coordinates directly. Together, these projects involve 90 partner

organisations and represent a combined portfolio of more than €80 million. Through ALT-EDIC4EU, LLMs4EU, LLM-BRIDGE, and OpenEuroLLM, the organisation starts contributing to core elements of Europe's multilingual AI capacity, including language data infrastructure, evaluation methodologies, open multilingual model development, sector-specific deployment, startup support and ecosystem coordination.

The year also saw ALT-EDIC establish itself as a visible actor in the European language technology landscape. Its inaugural event at the Château de Villers-Cotterêts, participation in project and policy gatherings, and engagement with research, industry and public-sector stakeholders helped consolidate its role as a bridge between Member States, EU institutions, research organisations, companies, and the wider language technology community.



Internally, 2025 was a year of organisational building. The team grew from two to six persons over the year, forming a core multidisciplinary team spanning project management, legal expertise, language technology evaluation, communication, and administration. The essential parts of the work environment were set up. The governance was strengthened with the creation of the Supervisory Board.

Looking ahead to 2026, ALT-EDIC will move from organisational establishment and consolidation towards technical infrastructure ramp-up, enabling concrete services to the public sector, industry, and academia. Priorities include expanding multilingual evaluation capacity, developing a European LLM arena, planning the next steps of the European Language Data Space, advancing the ongoing EU projects, as well as launching the new projects selected in 2026. ALT-EDIC will also continue to grow its team, develop its advisory structures and Industrial Consortium, deepen engagement with Member States and other stakeholders, and further increase its visibility through events, workshops and community-building activities.

Chapter 1

Introduction

1.1 ALT-EDIC MISSION AND AGENDA

ALT-EDIC's mission is to promote excellence in language technologies and preserve Europe's linguistic diversity and cultural richness. This involves addressing the scarcity of European language data available for training Large Language Models (LLMs), developing objective evaluation services, and fostering a common European data infrastructure capable of serving the EU official, national, and regional languages. In pursuing these goals, ALT-EDIC acts not only as a technical infrastructure body but as a policy advisory resource for public administrations and as a bridge between research, industry, and the broader public.

As stated in its statutes, ALT-EDIC's mission focuses on the five following actions:

**Action 1:**

Federate and strengthen linguistic **data** production

**Action 2:**

Contribute to the development of **evaluation**, certification, and normalisation

**Action 3:**

Support the **development** of large language models

**Action 4:**

Facilitate the **adaptation** of existing models to user needs

**Action 5:**

Provide **advice** to the LT ecosystem, including public administrations and citizens

1.2 FROM ESTABLISHMENT TO OPERATION

Established by a Commission Implementing Decision in February 2024, ALT-EDIC began its main operations in January 2025 after Director Edouard Geoffrois joined, enabling the organisation to begin structuring its team and launch its projects. By the end of the year, four EU-funded projects had been initiated, three of which are currently coordinated by ALT-EDIC itself, representing a notable achievement for an organisation that had only recently acquired operational footing.

The Director and the ALT-EDIC team were tasked with building the organisation's operational foundations while also delivering its first substantive activities. This included setting up the managerial, legal, financial and administrative processes required for a new European entity to function in practice: recruitment and onboarding, project management processes, online collaboration tools, office arrangements, banking and financial controls, insurance, and basic operational policies.

These tasks were largely invisible but essential, and created the conditions for ALT-EDIC to operate responsibly, employ staff, manage public funds, coordinate partners, and support its members in a reliable and accountable manner.

To place these developments in context, European research infrastructure consortia (ERICs) often require several years to move from conception to full operational maturity, supported by dedicated preparatory phases for legal, governance, financial and administrative setup. ALT-EDIC, as one of the first EDICs, has had to develop this capacity with limited precedent while beginning substantive work at the same time. Within eighteen months after its establishment, it set up its core governance bodies, appointed permanent leadership, built a core team, and coordinated or contributed to four EU-funded projects involving around 90 partner organisations and budgets ranging from €4 million to €40 million. This reflects both the commitment of its members and partners and the organisation's ability to build operational capacity while delivering on its mandate.

1.3 THE EUROPEAN LANGUAGE TECHNOLOGY LANDSCAPE IN 2025

The year was marked by a stronger convergence between multilingual AI, public-interest data infrastructures, high-performance computing, and national language model initiatives. This convergence is strategically important: it recognises that Europe's competitiveness in AI cannot be separated from its linguistic diversity, nor from the availability of trustworthy language data in European, national, regional and under-resourced languages.

1.3.1 TECHNOLOGICAL DEVELOPMENTS

The year 2025 was a particularly consequential year for the language technology sector. On the model development front, the pace of major releases was striking. Key trends across this wave of releases included the rise of reasoning models and agentic AI, with direct implications for how language technology is deployed in translation workflows, public administration, and enterprise settings. The open-source ecosystem matured considerably, providing European researchers and developers with alternatives to large commercial providers.

European model development increasingly moved towards this direction with open and multilingual systems designed to serve European languages from the outset, as reflected in initiatives such as TrustLLM, EuroLLM, and OpenEuroLLM.

EuroHPC AI Factories also emerged as an important part of the European AI infrastructure landscape. In 2025, they began to increase access to AI-optimised supercomputing resources across Europe, supporting a more distributed and sovereign capacity for model development and experimentation. In doing so, they provided an important complement to Europe's broader efforts to strengthen multilingual AI.

Evaluation also became a more prominent concern in 2025, with the increasing number of situations where inadequate LLM answers lead to concrete and sometimes dramatic problems for users, such as detrimental health or financial choices. More generally, current systems still make errors, including basic or unexpected ones. In addition, they may reproduce linguistic and cultural biases. The growing number of available models has not yet been

matched by widely accepted criteria for selecting, comparing or procuring them. Policy-oriented research highlighted the limitations of current benchmarking practices [1,2]. This highlights the need for more transparent, independent, and scientifically grounded evaluation practices to assist public administrations and strategic sectors in assessing which systems are reliable and fit for purpose across specific languages, domains, and use cases.

1. https://ai-watch.ec.europa.eu/news/ai-benchmarking-nine-challenges-and-way-forward-2025-09-10_en
2. <https://publications.jrc.ec.europa.eu/repository/handle/JRC142931>

1.3.2 INDUSTRY DEVELOPMENTS

The economic potential of language technologies also became increasingly visible in 2025. Although natural language processing (NLP) represents only part of the wider language technology field, it provides a useful indicator of market growth: Market Data Forecast estimated the European NLP market at USD 12.77 billion in 2025 and projected it to reach USD

222 billion by 2034, with an annual growth rate of 37% [3].

Other commercial assessments similarly anticipate rapid global expansion, with Grand View Research estimating the global NLP market at USD 59.70 billion in 2024 and projecting it to reach USD 439.85 billion by 2030 [4]. While such forecasts should be treated as indicative, they point to substantial demand for technologies capable of processing, generating and understanding language.

3. <https://www.marketdataforecast.com/market-reports/europe-natural-language-processing-market>
4. <https://www.grandviewresearch.com/industry-analysis/natural-language-processing-market-report>

For Europe, and the ALT-EDIC mandate, this market opportunity reinforces the importance of developing multilingual models, high-quality language data, evaluation capacity, and shared infrastructure that can support innovation across European languages and sectors.

Among European players, Mistral AI (France) was the standout story of the year. A €1.7 billion Series C in September lifted its valuation to approximately €11.7 billion, while a steady stream of releases, including the Magistral reasoning model family in June and the Mistral 3 open-source suite in December, consolidated its position as Europe's leading foundation model developer. Its Le Chat assistant reached 1 million downloads within two weeks of its mobile launch. Mistral also partnered with SAP and the French and German governments to build a sovereign AI stack for public administrations, signalling growing institutional adoption. Aleph Alpha (Germany) continued serving public sector and enterprise clients through its PhariaAI suite, maintaining its positioning as a sovereign, explainable alternative to US and Chinese AI providers.

DeepL (Germany), the most widely used European machine translation platform, advanced its enterprise offering with LLM-powered document translation and API services. ElevenLabs, founded by European entrepreneurs, raised \$180 million in January, tripling its valuation to \$3.3 billion, on the strength of its multilingual AI voice and dubbing capabilities.

In January, Chinese AI company DeepSeek released DeepSeek-R1, an open-weight reasoning model that matched the performance of leading proprietary systems at a fraction of the training cost, prompting significant reassessment of the economics and geopolitics of frontier AI development. It was followed across the year by GPT-5 (OpenAI), Llama 4 (Meta), Qwen3 (Alibaba), and Mistral 3, among many others.

1.3.3 EU REGULATORY AND POLICY DEVELOPMENTS

In 2025, the EU regulatory environment for artificial intelligence moved into its implementation phase to affect topics especially around copyright, data access, computing infrastructure, and EU industrial policy. The EU AI Act entered its first substantive phase of application, with provisions on prohibited AI practices and AI literacy applying from February 2025, followed by governance rules and obligations for general-purpose AI models from August 2025. For the language technology sector, this was particularly relevant because many large language models fall within the scope of the general-purpose AI provisions, including requirements related to transparency, documentation and risk management.

Member States also began adapting their national regulatory and policy architectures to support implementation. Finland, for example, submitted supplementary legislation in 2025 to designate national authorities and clarify enforcement powers under the AI Act, while Slovenia prepared its National Strategy for Artificial Intelligence 2030, building on its previous programme for AI development and use.

For language technologies, this alignment should contribute to a more predictable environment for research, development and deployment, although implementation will still require careful coordination to avoid fragmentation between Member States.

The wider data and infrastructure agenda also advanced in 2025. The Data Act became applicable in September, strengthening the EU framework for data access and reuse. The AI Continent Action Plan, published in April, placed greater emphasis on Europe's AI infrastructure, including data, computing capacity and uptake by industry and public services. Its explicit reference to ALT-EDIC as a large-scale effort to pool European language data highlights the strategic importance of multilingual AI and the tangible value of coordinated action between Member States.

As expectations around transparency, data governance, evaluation, and responsible deployment became clearer in 2025, Europe's language technology community also gained a stronger institutional foundation and a clearer sense of direction. Regulatory implementation, data infrastructure, national initiatives, open model development, public-sector use cases and high-performance computing began to form a more coherent European value chain.

1.4 ALT-EDIC MEMBER HIGHLIGHTS

The European language technology landscape is shaped by both pan-European and national initiatives. Across ALT-EDIC's members, 2025 showed a growing recognition that language technologies are strategic infrastructure for digital sovereignty, public services, research, industry and cultural life. The member base itself reflects this diversity, bringing together 18 Members. ALT-EDIC's role is therefore to connect different national strengths into a more coherent European language technology ecosystem.

Several members advanced visible national or language-specific model initiatives. Poland launched PLLuM, the Polish Large Language Model, while the Netherlands progressed GPT-NL as an open and responsibly governed Dutch language model. Slovenia advanced GaMS through the POVEJMO initiative, addressing the specific needs of Slovenian as a smaller European language. Finland continued to build on its strong

research and high-performance computing ecosystem, including Finnish ModernBERT models trained on Finnish, Swedish, English, code, Latin and Northern Sámi using LUMI. France contributed, among others, through CompariA, a public service for comparing conversational AI models and collecting preference data for evaluation.

Other members contributed through research infrastructures, national language resources and participation in European AI projects. Spain and Italy remained central to European language technology and AI activity through major research centres, participation in multilingual model projects, and work on public and industrial use cases. Ireland contributed through its research and digital policy ecosystem, including expertise in data governance, AI regulation, and language technology research. Luxembourg brought strengths in multilingual public administration, data infrastructure, and cross border digital services. Denmark, Greece, Hungary and Czechia contributed through national AI and digitalisation strategies, academic NLP capacity, public sector language resources and participation in European research networks.



For several smaller language communities, the priority was the continued strengthening of language resources and digital representation. Bulgaria, Croatia, Latvia and Lithuania each bring important linguistic assets to the European ecosystem, including national corpora, terminology resources, speech and text data, and public sector digitisation experience. Flanders adds a regional perspective to this landscape, showing that language technology capacity is also shaped by regional institutions, language communities and shared linguistic resources.

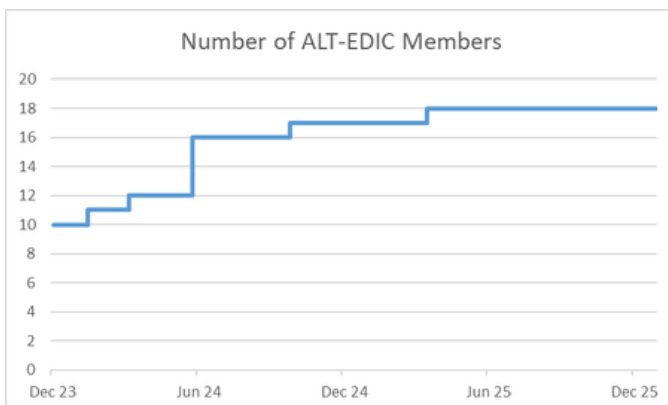
Taken together, these developments show a European language technology ecosystem gaining depth, breadth and maturity. National efforts are advancing along different paths: language models, data resources, evaluation methods, compute capacity, public-sector applications and research infrastructures. This variety gives Europe a richer foundation on which to build. ALT-EDIC's role is to bring greater coherence to this landscape, connecting national strengths, supporting interoperability, and ensuring that Europe's linguistic diversity becomes a practical asset in the development, evaluation and deployment of AI systems.

Chapter 2

Organisational Overview

2.1 MEMBER AND GOVERNANCE STRUCTURE

The 2024-2025 period was formative for the ALT-EDIC, as membership expanded from 10 to 18 members over the period, as illustrated below. The founding Members (Bulgaria, Croatia, France, Ireland, Italy, Latvia, Lithuania, the Netherlands, Poland and Slovenia) were joined by Greece, Spain, Czechia, Denmark, Hungary, Luxembourg, Finland, and the region of Flanders, broadening the range of linguistic, institutional and technical perspectives represented in ALT-EDIC's strategic development.



Growth of ALT-EDIC Members from 2023 to 2025

This expanding membership strengthened the Assembly of Members, the central body for collective oversight and strategic direction. The onboarding of the Director in January 2025 gave ALT-EDIC its first permanent executive, enabling the organisation to begin assembling a core team and coordinating the projects and partnerships that would define its first active year. In the course of 2025, the Supervisory Board was also constituted to provide further independent accountability and support the organisation's leadership as ALT-EDIC's operational responsibilities increased. Finally, the creation of the Industrial Consortium with the founding 38 companies marked an important step towards engaging the private sector as a structured partner in ALT-EDIC's work.

Together, these governance milestones reflect an organisation that has, in the course of less than two years, acquired not only legal personality but meaningful institutional substance.

2.2 PRE-OPERATIONAL ACTIVITIES OF ALT-EDIC

Main Activities in 2023-2024

ALT-EDIC was proposed in December 2023 by ten founding Member States. In December 2023, the ALT-EDIC Statutes were agreed, providing the legal and governance basis for the organisation's subsequent operational development. On 7 February 2024, the European Commission officially established ALT-EDIC through Implementing Decision (EU) 2024/458. On 8 March, Thibault Grouas was elected as the first Chair of ALT-EDIC, while Juan Martinez Samalea of Spain was elected as Vice-Chair. The first meetings of the Assembly of Members provided the initial governance basis for the organisation, including the adoption of the Rules of Procedure and the Implementation Rules. These documents set out ALT-EDIC's objectives and actions, its implementation strategy, the roles of key stakeholders, the in-kind contributions brought by each participating country, an indicative timeline, and the initial budget and financial planning framework. Several Working Groups were also established to support key preparatory tasks, including the selection of the Director and the preparation of project proposals under the Digital Europe Programme.

Edouard Geoffrois was appointed and took up the position starting 1 January 2025. He immediately took action by launching a recruitment campaign, preparing the kick-off meetings for three projects, and overseeing preparations for ALT-EDIC's formal launch. These activities took place during an intensive early period that also included the LLMs4EU kick-off meeting and the launch of the Industrial Consortium in the same week.

Edouard Geoffrois **Director**

Edouard Geoffrois has a PhD on the topic of Automatic Speech Recognition and has created the activities on Language Technologies at the French Ministry of Defence. He has coordinated multi-country cooperations with EU support (ERA-NETs) in the domain of Information and Communication Technologies at the French National Research Agency (ANR). From 2019 until his appointment as Director at ALT-EDIC, he was working at the European Commission on the European Defence Fund with a focus on artificial intelligence. He has extensive experience of the creation and management of linguistic data and of the design and organisation of evaluation campaigns, as well as of the management of large complex R&D programmes.

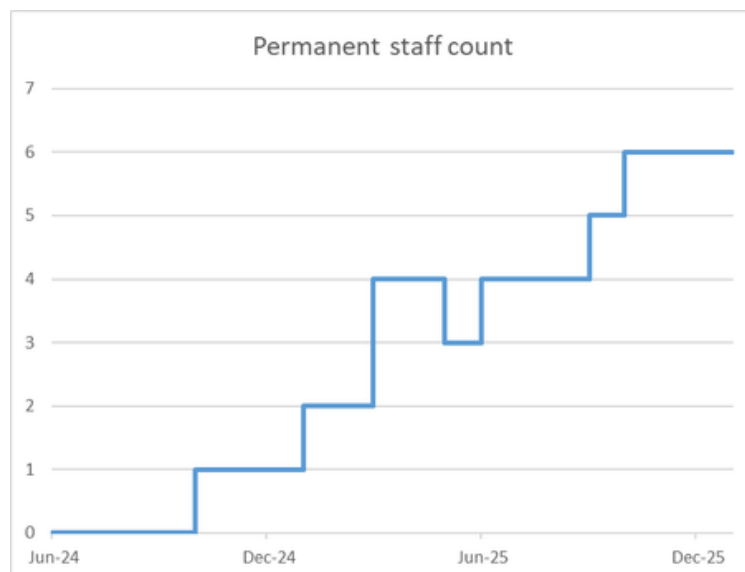
2.3 THE TEAM AT ALT-EDIC

ALT-EDIC's success is driven by a dedicated and multidisciplinary team, combining backgrounds in language technologies, digital law, translation and interpretation, project management, and policy analysis. The recruiting process has demanded a team culture rooted in genuine collaboration: one in which individuals are willing to engage as much with the practical and administrative realities of building an institution as with its strategic ambitions. As ALT-EDIC's Director Edouard Geoffrois noted when reflecting on the recruitment process:

"Finding the right candidates for the ALT-EDIC was anticipated to be a potential challenge: The ALT-EDIC is a quite unique structure, and so is the combination of qualities expected from its staff. Candidates should not only excel in their domain; as we coordinate large partnerships, they should also have good soft skills. In a small structure operating in a quickly evolving environment, they should also have the potential to adapt. They should also be motivated by our mission to ensure long-term engagement. There are not so many candidates gathering all these qualities, and we have to be quite selective. But we are lucky to be able to assemble an excellent team, which is an essential foundation for the long-term operations of the ALT-EDIC."

– Edouard Geoffrois, Director

Since its creation, ALT-EDIC has experienced steady growth in its team, reflecting the organisation's expanding scope and impact. Below is a graph illustrating our team's growth from 2024 to 2025:



Growth of ALT-EDIC Permanent Staff, 2024-2025

At the end of 2025, ALT-EDIC's team was 6 FTE employees, spanning 5 nationalities and speaking 8 languages collectively.

Below, we introduce you to the team driving ALT-EDIC's projects forward:

Trine
Project Manager

Trine joined in March 2025 and brings broad experience across medical technology, business strategy and development, regulatory compliance, and quality assurance. Before ALT-EDIC, Trine was a Project Manager for EU projects such as TAILOR and TrustLLM. She also holds a PhD in Biophysics from Linköping University, Sweden.

Florine
Legal Expert

Florine joined in March 2025. Florine holds a Master's degree in Digital Law and a Diplôme Universitaire in AI Ethics. Her previous experience has led her to work extensively on the GDPR, the development of internal policies for the responsible use of LLMs, and, more recently, on the AI Act with a particular focus on GPAI models and AI evaluation. She thrives in interdisciplinary teams and environments, and is committed to bridging the gap between legal frameworks and technical realities.

Sandrine
Office Manager

Sandrine joined ALT-EDIC in September 2025. She holds a Master's degree with honours in Foreign Languages, Literatures and Civilisations, as well as a Master's certificate in project management. She brings experience in executive support, project coordination, communications, and translation, with previous roles in the financial and telecommunications sectors. Having lived in France, Canada and the United States, she also brings strong international experience and intercultural awareness, supporting effective coordination in dynamic, multilingual environments.

María**Language Technology Evaluation Manager**

Maria joined in October 2025 after a role at the Translation Centre for the Bodies of the EU in Luxembourg, where she evaluated machine translation solutions before their launch into production. She holds a master's degree in Language Analysis and Processing from the University of the Basque Country, complemented by a short programme in Computational Linguistics from the University of Bielefeld.

Carolyn**Policy Officer**

Carolyn joined in November 2025 and brings experience in AI and technology policy analysis and public affairs, gained through roles with a major European software provider and a trade association. Originally from Texas, she has lived in the United Kingdom and Germany where she completed a master's degree in Public Policy and a bachelor's degree in German and Spanish.

In addition to the above team members, the ALT-EDIC also welcomed Jocelyn and Amadej during its early operation phase. Jocelyn joined as a Project Manager from October 2024 to April 2025, supporting the initial set up of ALT-EDIC and the preparation of its early activities. Amadej joined as a Project Manager from May to October 2025 before moving on to the Slovenian Ministry of Foreign Affairs.



TEAM HIGHLIGHTS

Below, we highlight some of our employees and their main achievements of the 2025-2026 period:

Sandrine

Sandrine joined as Office Manager in September 2025 and, within a short period, made a significant contribution to the establishment of the entity's operational infrastructure. Key achievements included the implementation of onboarding and HR administrative processes, the coordination of finance and accounting activities, the management of office operations, the planning of internal and external events, the rollout of core collaboration tools, and the introduction of governance and document management procedures, thereby supporting the ALT-EDIC's rapid growth and operational readiness.

Trine

Trine joined as Project Manager during a critical phase of institutional ramp-up and played an important role in ensuring continuity across multiple project activities despite limited internal capacity. Key achievements included the coordination of three concurrent projects while the organisation was still operating with a four-person team, the organisation of two project kick-off meetings and participation in a third, and the strengthening of ALT-EDIC's position within the trustworthy AI ecosystem. Trine also contributed to embedding ALT-EDIC's mission in its day-to-day operations by prioritising the use of European tools for communication, project management, and operations during the organisation's early development, thereby supporting both project delivery and strategic coherence.

Florine

Florine joined as Legal Expert and played an essential role in establishing the organisation's legal and administrative foundations during its early operational phase. Florine leveraged her digital law expertise within ALT-EDIC's projects, particularly LLMs4EU, where she leads a work package aimed at supporting technical teams on ethical and legal challenges and producing compliance guidelines for LLM fine-tuning. She also contributed beyond her core area of expertise to support a wide range of legal matters, including human resources, governance, and project implementation. A particular achievement was her coordination of the consortium agreement negotiation process for LLMs4EU, where she helped harmonise the views of over 60 partners and navigate complex legal questions related to intellectual property in a consortium of exceptional scale. Through this work, Florine provided critical legal capacity for ALT-EDIC's institutional development and its participation in major European language technology initiatives.

Chapter 3

ALT-EDIC Projects Overview

ALT-EDIC's 2025 EU project portfolio reflects the full development pipeline of European language technologies, from shared infrastructure and foundation models to domain-specific adaptation, evaluation capacity, and real-world deployment.

The projects also position ALT-EDIC as a central node in the European AI and language technology landscape, combining its governance role with an active operational capacity to deliver shared European capabilities.

In total, ALT-EDIC is coordinating or contributing to projects involving 90 partner organisations and overseeing a combined portfolio of more than €80 million, demonstrating both the scale of the mandate and the level of trust placed in the organisation during its first year of operations.



NEW PROJECT PROPOSALS

Throughout 2025, ALT-EDIC also joined as a partner in the preparation of new project proposals, supporting the continued expansion of its role in the European language technology ecosystem. Most of these proposals were successful and further strengthened ALT-EDIC's emerging project portfolio and technical infrastructure. Further details on forthcoming projects are provided in Chapter 5: Outlook for 2026.



About the project

The ALT-EDIC4EU project is ALT-EDIC's first project. It is dedicated to building the robust, scalable infrastructure that ALT-EDIC requires to fulfil its long-term mission. Developed through extensive consultation with experts, public bodies, and industry stakeholders, ALT-EDIC4EU involves nine partner organisations with expertise spanning LT infrastructure, data spaces, and LLM development. Among its primary objectives are the creation of a European distributed centre for the evaluation of language technologies and the dynamic mapping of the European LT and LLM landscape.

ALT-EDIC4EU brings together nine partners to build a European centre for LT evaluation, dynamically map the European LT and LLM landscape, and organise training and events.

Key Figures

- 4 M€ (100% EU funding rate)
- 9 partners from 8 countries
- Start date: 1 January 2025
- Duration: 48 months

Goals

- Strengthen Europe's autonomy in AI and language technologies
- Preserve and promote linguistic diversity across all EU languages
- Accelerate innovation by bridging research, industry, and public sectors

Core activities

- **Scalable infrastructure:** Build a scalable infrastructure for European LTs and LLMs
- **LT mapping:** Map the European LT/LLM landscape dynamically
- **Support research & industry:** Gather resources to launch new LLM projects and provide access to high-performance computing
- **Community building:** Organise training, workshops, and events to drive innovation

What's next?

- Development of an LT mapping tool in collaboration with use cases from LLMs4EU
- Preparation of the ALT-EDIC Language Data Space infrastructure, building on the infrastructure developed by the LDS consortium under a contract with the European Commission
- Development of a European multilingual LLM Arena



About the project

The Open European Family of Large Language Models (OpenEuroLLM) project aims at developing high-performance, multilingual, open-source large language models. These models are designed for commercial, industrial, and public services, but following strict privacy and ethical rules. The project aims to ensure transparency, compliance with the AI Act, and uptake among European businesses, startups, and innovators, while supporting all EU official languages.

The project is coordinated by Charles University in Czechia and co-led by AMD Silo AI of Finland. ALT-EDIC contributes mainly to outreach and community building activities.

Key figures

- 37.5 M€ (50% EU funding rate, or 75% for SMEs)
- 20 partners from 9 countries
- Start date: 1 February 2025
- Duration: 36 months

Goals

OpenEuroLLM aims to build strong multilingual foundation models for EU languages, with easy access and fine-tuning for research, public-sector and industrial use cases. The project is designed to align with the EU AI Act and European standards, supporting transparency, documentation, safety and responsible use. It will also share tools, pipelines and results openly, helping to build a collaborative European developer community around multilingual AI.

Core activities

- The project kicked off in February 2025 and is already training AI models using Europe's most powerful High Performance Computers.
- The project has been recognised as a key project for Europe's digital future, earning a special STEP (Strategic Technologies for Europe Platform) Seal for its importance.
- The consortium is collaborating with open-source communities like LAION, Open-Sci, and OpenML to ensure models are accessible, fine-tunable, and aligned with public and private sector needs.
- A joint task force with LLMsEU has been set up to coordinate the fine-tuning work between the two projects.

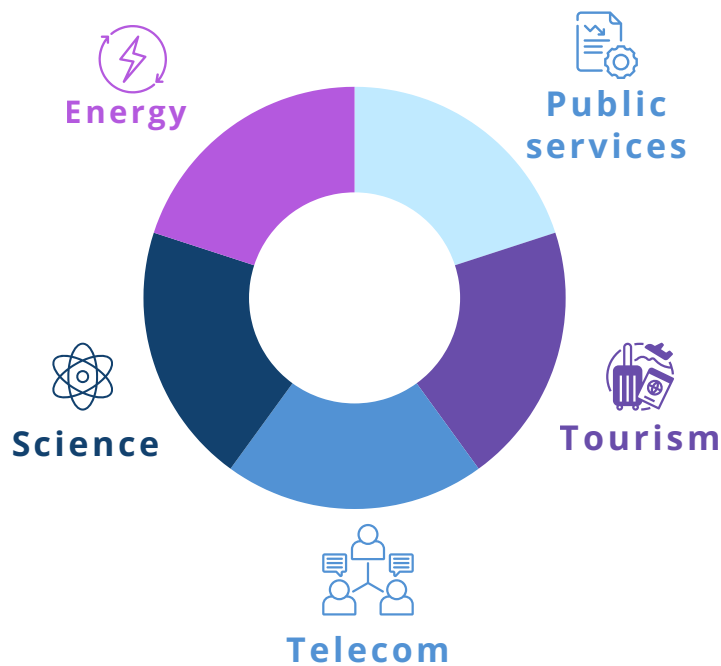
What's next?

- Release of the OpenEuroLLM flagship model, an open-source model offering state-of-the-art performances and advanced fine-tuning capabilities.



About the project

The Large Language Models for the European Union (LLMs4EU) project brings together a wide range of skills to fine-tune LLMs for specific use cases in key sectors: science, public services, tourism, telecommunications, and energy. The project builds on open models covering all European languages and focuses on under-resourced languages to provide AI capabilities for European SMEs and public administrations.



Key figures

- 40 M€ (50% EU funding rate)
- 68 partners from 20 countries
- Start date: 1 March 2025
- Duration: 36 months

Goals

The LLMs4EU project aims to make fine-tuned models available in all EU languages, encourage uptake by SMEs and public institutions, and make generative AI inclusive — even for under-resourced languages.

Core activities

- **Model fine-tuning:** Setting up a framework to fine-tune and evaluate different AI models for specialised applications
- **Resource accessibility:** Creating and acquiring diverse datasets to ensure comprehensive language coverage
- **Objective evaluation:** Conducting system performance evaluation and establishing a distributed LT evaluation centre
- **Compliance & governance:** Creating guidelines and resources for data compliance (AI Act, GDPR) and Intellectual Property Rights (IPR)

In 2025, the process to define use cases has been agreed upon and used to define more than **20 use cases**.

What's next?

- **Public Services:** Developing pilot projects to improve access to public services using AI, such as multilingual chatbots for government websites and digital assistants for administrative tasks.
- **Science:** Establishing data and model documentation standards to support AI applications in research, making it easier for scientists to share and analyse multilingual data.
- **Tourism:** Building a cultural AI assistant for the tourism sector to help visitors and businesses access information and services in the user's language to get accurate information for both well-known and lesser-known destinations.
- **Telecommunications:** Creating AI-driven tools to enhance customer service and network management, making it easier for telecom companies to serve multilingual customers across Europe.
- **Energy:** Developing multilingual AI systems for nuclear regulatory analysis using requirements engineering approaches to identify, structure, and formalise safety, security, and compliance requirements.



About the project

The LLM Booster for Regional Innovation and Digital Growth in Europe (LLM-BRIDGE) project supports European startups and scaleups in the fast-growing domain of Large Language Models (LLMs). It provides training, resources, and expert advice to help them build and launch AI-powered products. The project aims to foster commercialisation, responsible AI practices, and cross-border ecosystem engagement.

Key figures

- 6.8 M€ (50% EU funding rate)
- 10 partners from 8 countries
- Start date: 1 September 2025
- Duration: 36 months

Goals

- Empower and Connect European GenAI Ecosystems by providing mentoring, resources, and entrepreneurial education to GenAI hubs across the EU, to scale high-potential startups and engage key stakeholders
- Partner with existing initiatives and collaborate with AI Factories, local incubators, computing infrastructure (HPC/European cloud providers), data initiatives (e.g. LDS), and foundation AI models to drive collective progress

Core activities

- Venture Incubation Programme: A 12-week programme for early-stage GenAI startups, delivered by selected incubators. Focuses on product validation, mentoring, and market readiness, with up to €60,000 in support per incubator and €25,000 for selected startups.
- Acceleration Programme: Tailored for startups targeting Series A funding, offering scaling support, investment readiness, and direct investor matchmaking to fuel growth.
- Entrepreneurial Education Programme: Structured workshops and mentoring for pre-seed/seed founders, covering business strategy, technology, and finance for LLM-driven innovation.

What's next?

- Launch of a call for incubators and startups to participate in the Venture Incubation Programme.

Chapter 4

Community Building Initiatives and Events

INFRASTRUCTURES

In 2025, ALT-EDIC established links with two initiatives related to community building. First, it started to collaborate with the Language Data Space (LDS), in particular by hosting a LDS workshop and by presenting the ALT-EDIC at two others. The LDS is expected to become an important infrastructure for the language technology ecosystem. Second, exchanges were also initiated with the open LLM Arena created by the French Ministry of Culture (compar:IA), which offers a very solid basis for a European LLM Arena. As a tool which offers users to test various LLMs via a single interface, it also contributed to community building. Further information on these two initiatives is available under Section 5.2 below.

EVENTS

In 2025, ALT-EDIC interacted with many partners and initiatives, including startups, research institutions, policymakers, and industry leaders. ALT-EDIC attended 19 events online and in-person, many by direct invitation, which reflects its growing visibility in ALT-EDIC by European and international partners. The year was marked by a series of high-impact events, strategic presentations, and collaborative initiatives, each designed to bridge gaps, share knowledge, and accelerate the adoption of language technologies across the continent. The featured events below highlight the organisation's commitment to creating a dynamic and interconnected community that supports innovation, regulatory compliance, and equitable access to language technologies:

Inauguration at the Château de Villers-Cotterêts

(18-20 March 2025)

From 18 to 20 March 2025, the historic Château de Villers-Cotterêts hosted the inaugural event of the ALT-EDIC. This three-day gathering brought together AI technology developers, industry leaders, research organisations, and policymakers from across Europe.

The week culminated on 20 March with a formal inauguration ceremony, held under the patronage of the French Minister of Culture and the Secretary of State for Artificial Intelligence and Digital Affairs. The event also included the European Language Data Space (LDS) Launch Conference, where the beta LDS architecture was presented to data providers and users. It also saw the signing of a letter of commitment from 38 companies to join the ALT-EDIC Industrial Consortium, further solidifying ALT-EDIC's foundation and expanding its network of partners.



TrustLLM Consortium Annual Meeting (Reykjavik, 11–13 June 2025)

ALT-EDIC participated in the TrustLLM Consortium's Second Annual Meeting in Reykjavik, where the team contributed to discussions on building trust in European LLMs. The event focused on critical challenges such as multilingual modeling, ethical AI, and the integration of smaller languages into AI systems. ALT-EDIC's participation reinforced its commitment to fostering transparency, collaboration, and innovation in the development of trustworthy AI, aligning with Europe's strategic priorities for digital sovereignty and linguistic diversity.

Danish EU Presidency Conference (Aalborg, 2–3 July 2025)

During the Danish EU Presidency, ALT-EDIC Director Edouard Geoffrois participated in the "Future of Digital Investments in the EU" conference in Aalborg, where a session entitled "EDICs – Why, What and How?" was organised for the first time to gather representatives of the first EDICs. The ALT-EDIC being the most advanced EDIC, the insights into the journey since its establishment in February 2024 were of high interest to the audience. This event underscored the potential of EDICs in fostering long-term multi-country collaboration and driving Europe's digital transformation.



LLM-BRIDGE Kick-Off

(Villers-Côtterets, 11-12
September 2025)

The LLM Booster for Regional Innovation and Digital Growth in Europe (LLM-BRIDGE) project officially launched with a two-day kick-off event at in Villers-Cotterêts, France. Coordinated by ALT-EDIC, the LLM-BRIDGE consortium brings together ten partners from across Europe, each specialising in supporting startups and fostering innovation in the rapidly evolving field of Large Language Models (LLMs).

First EDIC Annual Gathering

(Brussels, 19-20 November
2025)

The inaugural EDIC Annual Gathering, organised by the European Commission, provided a high-level forum for representatives of existing and emerging EDICs, Member States, EU institutions, and industry stakeholders. ALT-EDIC joined this pivotal event to discuss the strategic direction of the EDIC ecosystem, share best practices, and explore innovative approaches to accelerate the deployment of digital infrastructure projects across Europe. The gathering emphasised the importance of collaboration, governance, and financial strategies in ensuring the success of EDICs, further solidifying ALT-EDIC's role as a key player in Europe's digital future.



Chapter 5

Outlook for 2026

5.1 LOOKING AHEAD: EUROPEAN LANGUAGE TECHNOLOGY ECOSYSTEM

Looking ahead, calls for proposals under the Digital Europe Programme and Horizon Europe in 2026 and 2027 are closely aligned with ALT-EDIC's mission, with some explicitly referring to the organisation. These opportunities will enable ALT-EDIC to engage with new partners and extend its support for the language technology ecosystem. In the longer term, the Commission's proposal for the 2028–2034 Multiannual Financial Framework further underlines the strategic importance of long-term investment in digital infrastructures. The proposal, presented in July 2025, frames the next EU budget around sovereignty, competitiveness and resilience, with an overall budget of nearly €2 trillion. In the proposal, EDICs are recognised as practical instruments for Member States to develop and operate multi-country digital infrastructures with dedicated governance and legal personality.

This is significant for ALT-EDIC, as it situates language technologies within a broader EU funding and policy agenda focused on competitiveness, sovereignty and shared digital capacity.

The creation of the Digital Commons EDIC in 2025 further illustrates this trend, particularly in relation to open-source technologies, public digital infrastructure and reusable European digital building blocks. The Commission describes the Digital Commons EDIC as a mechanism to support funding, technical and legal expertise, cross-border collaboration and the reuse of open-source components by public administrations.

These developments form part of a wider debate on European digital sovereignty. In 2025 and into 2026, discussions around the “28th regime” and EU Inc. reflected growing concern that Europe's innovation capacity is constrained by regulatory fragmentation, limited scale-up pathways and dependence on non-European digital platforms.

For the language technology and AI ecosystem, this policy direction is

particularly significant. Competitive and trustworthy multilingual AI cannot be built through isolated projects alone. ALT-EDIC is well placed to contribute to this agenda by enabling Member States to pool resources, coordinate national and European efforts, and strengthen Europe's linguistic and technological sovereignty.

5.2 TECHNICAL INFRASTRUCTURE RAMP-UP

As European priorities increasingly emphasise shared digital capacity, trusted infrastructure and multilingual AI, 2026 will be a decisive year for translating ALT-EDIC's mandate into practical technical capabilities. The organisation will move further from establishment towards technical and infrastructure ramp-up, supported by a growing team, stronger internal expertise, and the development of tools and services.

5.2.1 Language Data Space (LDS)

The Common European Data Spaces aim at making more data available for access and reuse in a trustworthy and secure environment for the benefit of European businesses and citizens. Language is one of the 14 sectors/domains for which Data Spaces are currently being developed.

Due to its cross-cutting nature, it can interact with all other sectors/domains. The Language Data Space development has started under a European Commission contract with a consortium of four actors who develop over the 2024-2026 period an open-source software connector enabling data owners to share their data in a secure and trustworthy way with other entities equipped with the connector. This software component needs to be completed by governance rules to offer a service. An initial governance scheme has been set up and a preliminary service is currently being tested.

ALT-EDIC is designed to ensure the sustainability of such a software platform. As foreseen since its inception, ALT-EDIC will take over the LDS connector software and the initial governance scheme.

5.2.2 European LLM Arena

An LLM arena is a website that allows users to submit a prompt and compare the responses generated by two different models before indicating which answer they prefer. In doing so, it serves a dual purpose: raising public awareness of generative AI and its limitations, while also collecting prompts and preference data that can support alignment of language models.

The first such arena was created by LMSYS in the US. However, it was later on privatised and its datasets are not publicly available anymore. Another LLM arena, named compar:IA, was created almost simultaneously by the beta.gouv.fr ecosystem and the French Ministry of Culture, and its code is released as open-source. It provides information on model characteristics and estimated environmental impact, which strengthens its pedagogic role. It also serves as a basis for workshops, training activities and collaborative experimentation on LLM evaluation, particularly in areas such as education, digital inclusion and public-sector adoption.

Given its very large user base, it offers a unique opportunity to build a European LLM arena and to use it to collect high-quality data from expert users.

This is closely aligned with ALT-EDIC's infrastructure mission, particularly through the activities linked to community engagement and developing collaboration platforms and research and innovation support.

The localisation of the platform into other EU languages has started. A Danish version has been put in service, in collaboration with the Alexandra Institute, the Danish Foundation Models consortium, and the Danish Agency for Digital Government. In the framework of the ALT-EDIC4EU project, ALT-EDIC has started to support the further development of the platform, in view of covering at least the languages of the ALT-EDIC Members. The development of new features to engage expert users to create high-quality data that can be used for system evaluation is also under way. To ensure communication to a broader audience, the platform's international extension will be referred to as the AI Amphitheater.

5.3 PROJECTS

5.3.1 Current Projects

The current project portfolio will move further from mobilisation towards delivery. LLM-BRIDGE will welcome the first cohort of its Venture Incubation Programme, run by the Italian incubator and innovation hub Fondazione Giacomo Brodolini (FGB Srl). LLMs4EU will progress into the fine-tuning and evaluation of its sectoral use cases across its five domains. ALT-EDIC4EU will continue building the organisation's core infrastructure and delivering key outputs linked to evaluation capacity, language data access, community coordination and operational support for ALT-EDIC's long-term mandate. OpenEuroLLM is expected to advance the development and release of its open multilingual model family, with the release of a state-of-the-art open-source large language model.

5.3.2 Upcoming Projects

GenAI4EU Nexus

GenAI4EU Nexus is a 36 month Coordination and Support Action (CSA) and aims to establish the European Hub for Trustworthy Generative AI ("Nexus"): a digital and physical one-stop entry point that maps, connects, and mobilises Europe's GenAI ecosystem across research, industry, SMEs, and the public sector. Through a community-driven Observatory, challenge-based collaboration, and structured links with EU instruments (AI Factories, AI-on-Demand, Data Spaces, TEFs, and EDIHs), Nexus will turn fragmented activities into coordinated uptake and scale. ALT-EDIC will participate as an associated partner to ensure close coordination with its ecosystem.

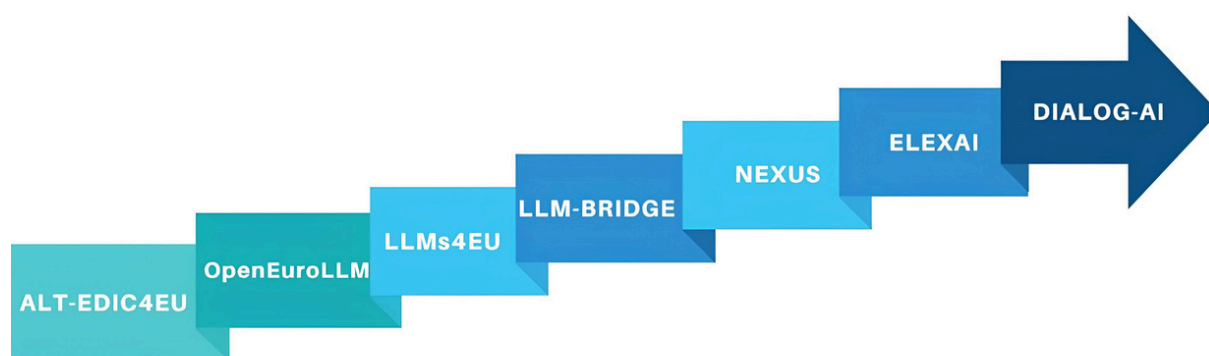
ELEXAI

ELEXAI aims to establish a new virtual infrastructure for lexicography, providing updated technologies, language data, tools and services to support the development of multilingual AI. The project responds to the growing need for high-quality, structured lexical knowledge in transformer-based models, particularly as language technologies become more dependent on reliable, multilingual and semantically rich resources. By connecting lexicographic expertise with modern AI methods, ELEXAI aims to improve the way language models access, represent and use multilingual knowledge.

The project will be implemented by a broad and diverse consortium and will build on several major European infrastructure initiatives. These include CLARIN and DARIAH, two ESFRI Landmark infrastructures with long-standing expertise in language resources, digital humanities and research infrastructure. ALT-EDIC will provide its evaluation environment to assess, through concrete use cases, the added value of the lexicographic resources developed under the project.

DIALOG-AI

The Defence Innovative Assessments and Live-tests of Operational Generative AI (DIALOG-AI) project will organise ambitious multiyear evaluation campaigns to steer research and progress for the deployment of dialogue systems for defense purposes, using innovative evaluation protocols specifically addressing defence needs. ALT-EDIC will co-organise these evaluation campaigns.



ALT-EDIC Project Portfolio in 2026

5.4 COMMUNITY BUILDING & EVENTS

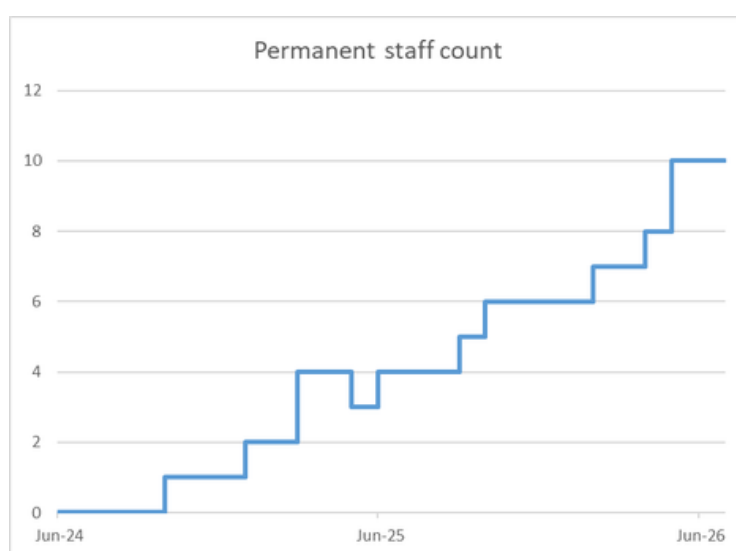
In 2026, ALT-EDIC will continue to increase its visibility and engagement across the European language technology and AI ecosystem. In the first six months of 2026, ALT-EDIC has participated in the following events:

- presenting ALT-EDIC at a Berlin workshop organised by the European Language Data Space and the European Commission, entitled “Towards a European Multilingual AI Media Platform”;
- presenting ALT-EDIC at the Dutch AI Congress in Utrecht;
- delivering an online presentation on the “Economics of Evaluation” to Dublin City University;
- participating in LREC workshops and hosting a booth to engage with the wider language resources and evaluation community;
- contributing to key project events, including the ELEXAI kick-off and the OpenEuroLLM consortium meeting.

ALT-EDIC will also host its annual event in June in Villers-Cotterêts, bringing together annual project consortium meetings, an ALT-EDIC Forum with external stakeholders, and an in-person Assembly of Members meeting. In addition, ALT-EDIC will co-organise and launch the inaugural Summer School on Methods to Advance Language Technologies (MALT) with the Technical University of Eindhoven, welcoming young researchers and industry practitioners to deepen their knowledge of data, evaluation and language technology methods. ALT-EDIC will also strengthen its involvement in the European Language Data Space (LDS) country workshops, supporting closer engagement with national communities and data stakeholders across Europe.

5.5 RECRUITMENT AND TEAM GROWTH

From January to May 2026, 4 new employees have joined in the following roles, bringing the team's overall headcount to 10 FTE.



ALT-EDIC Permanent Staff as of June 2026

Teresa

Communication Officer

Teresa joined in February 2026. She is a multilingual and well-travelled sociolinguist and translator, specialising in German and English. She brings experience with the Instituto Cervantes in Hamburg, Frankfurt, and Stockholm, as well as a joint master's degree in Sociolinguistics and Multilingualism focused on the Baltic region. In addition to her native Spanish language, Teresa brings translation and interpretation skills in German and English, as well as some conversational skills in Lithuanian and Swedish.

Alice

Project Manager

Alice joined in April 2026, bringing a background in linguistics and literature alongside experience in institutional communications – including a traineeship at the European Economic and Social Committee – events management, and project and programme coordination for international EU-funded initiatives. Originally from the Czech Republic, Alice also brings fluency in English and Spanish.

Krisztián

Language Technology Evaluation Manager

Krisztián joined in May 2026 after six years at the European Commission Directorate-General for Translation at the European Commission as a translator, language technology coordinator, and terminologist. Previously, Krisztián was a translator and interpreter for German, English, and Hungarian for specialised fields such as IT, medicine, marketing, software localisation, and vehicle technology, as well as an external lecturer for translation and interpreting at the Budapest University of Technology and Economics.

Alana

Language Technology Evaluation Manager

Alana joined in May 2026 and holds two degrees in artificial intelligence from the University of Malta, specialising in language technology for low-resourced languages, including her native language of Maltese. Alana also brings experience in AI engineering and IT security, with research interests spanning NLP for low-resourced environments, evaluation, and safety-relevant model behaviour.



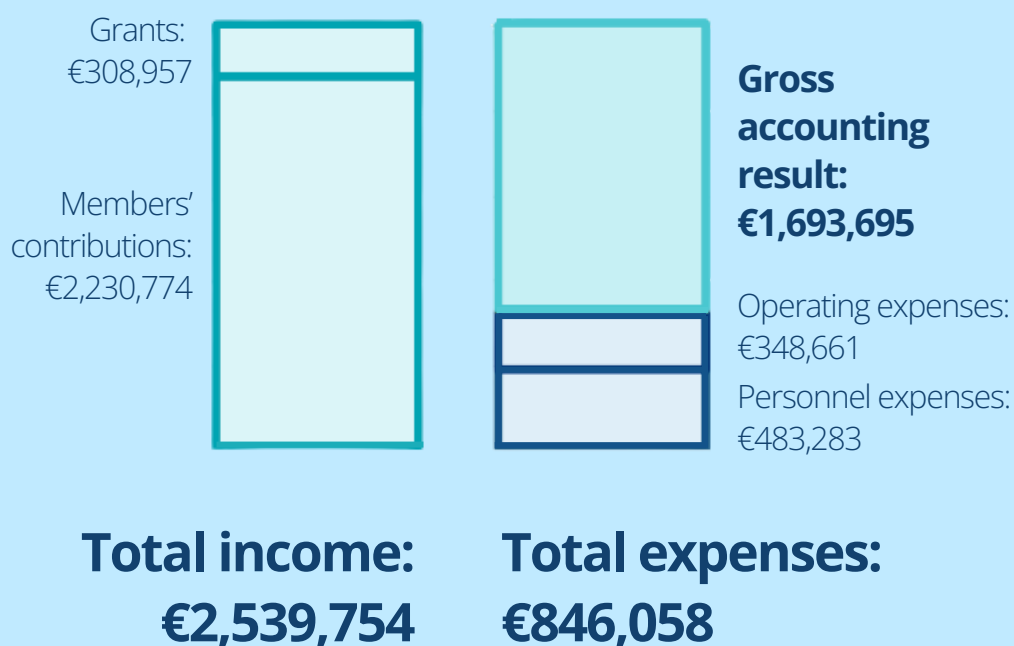
Following the recruitment of Teresa as Communication Officer, in Spring 2026, Carolyn expanded her capacity to support the organisation as a Policy Officer, utilising her background and skills in policy research and public affairs.

Further Recruitment

Recruiting an IT System Engineer, a Software Developer, and a Linguistic Data Manager remains a priority. To meet its operational needs, the ALT-EDIC will continue to expand the team, with the goal of reaching 16 to 20 staff members by the end of 2026.

Financial Report

Key highlights for the 2024 - 2025 financial year



Income for the 2025 Financial Year

Total income of **€2,539,754** is detailed as follows:

Members' contributions	€2,230,774
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The total amount of contributions from members was €2,230,774.

Grants	€308,957
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ALT-EDIC can justify €308,957 of the pre-financing received. The remaining amounts received during the year will be carried forward to future years.

Breakdown of the €308,957:

ALT-EDIC4EU	€199,806
OpenEuro LLM	€8,225
LLMs4EU	€85,264
LLM-BRIDGE	€15,662

Other income: €24

This relates to rounding differences and settlement adjustments during the year.

Expenses for the 2025 Financial Year

Total expenses amount to **€837,437** and includes:

Operating expenses	€348,661
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They represent 42% of total expenses and mainly consist of:

Fees (project management support, HR support, etc.)	€264,808
Travel and mission expenses	€30,525
IT and digital services (website, intranet, etc.)	€32,067
IT rentals and subscriptions	€14,362
Miscellaneous expenses (telephone, office supplies, bank charges, etc.)	€6,899

Personnel expenses	€483,283
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Personnel costs represent: 58% of total expenses and 19% of total income.
The average workforce was equivalent to 5 FTEs (full-time equivalents).

Taxes and depreciation	Marginal
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Taxes and depreciation expenses are marginal.
The 2025 income statement shows a surplus of €1,693,695.

ALT-EDIC received **€21,965,940**
in EU project prefinancing.

A total of **€17,910,814** was
redistributed.

The aim of the prefinancing is to provide the project beneficiaries with a float.
It remains the property of the EU until the project final payment.

Cash Position as of December 31, 2025

As of 31 December 2025, the available operating cash balance was **€7,920,969.**

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